

## APPENDIX 2 (part 2): RISK SCORING

### Risk Grid:

<i>Impact</i>	<i>High</i>	<b>AMBER</b>	<b>AMBER</b>	<b>RED</b>
	<i>Medium</i>	<b>GREEN</b>	<b>AMBER</b>	<b>AMBER</b>
	<i>Low</i>	<b>GREEN</b>	<b>GREEN</b>	<b>GREEN</b>
		<i>Low</i>	<i>Medium</i>	<i>High</i>
		<i>Likelihood</i>		

### Guidance on defining likelihood and impact levels:

<u>Likelihood</u>	<u>Description</u>
<b>Low</b>	Unlikely to occur/ only in exceptional circumstances
<b>Medium</b>	Possibly would occur/ may occur
<b>High</b>	Likely to occur/ Probable

<u>Impact</u>	<u>Description</u>
<b>Low</b>	<ul style="list-style-type: none"> <li>• Less than £20k in unplanned cost</li> <li>• Little or no reputational damage</li> <li>• Little or no effect on service delivery</li> <li>• Minor delay or interruption</li> <li>• Little or no effect on the environment</li> <li>• Minor or no legal implications</li> </ul>
<b>Medium</b>	<ul style="list-style-type: none"> <li>• £20k to £100k in unplanned cost</li> <li>• Limited but recoverable reputational damage</li> <li>• Significant reduction in service delivery</li> <li>• Waste of time and/or resources</li> <li>• Significant impact on the environment</li> <li>• Some legal implications (eg legal challenge may be successful)</li> </ul>
<b>High</b>	<ul style="list-style-type: none"> <li>• Over £100k in unplanned cost</li> <li>• Significant reputational damage with key stakeholders</li> <li>• Severe impairment of service delivery</li> <li>• Critical impact on the achievement of objectives and overall performance</li> <li>• Major environmental impact</li> </ul>

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	<ul style="list-style-type: none"><li>• Serious legal implications (eg legal challenge likely to be successful)</li></ul>
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